











- 1. INVITING & APPROACHABLE
- 2. CREATE A CLEAR CIVIC PRESENCE
- 3. COMMUNITY & SERVICE FOCUSED
- 4. EFFICIENT IN PLANNING
- 5. ALLOW FOR FUTURE EXPANSION
- 6. SAFE & SECURE
- 7. MEETS ADDITION / RENOVATION SF GOALS
- 8. MEETS PROGRAM GOALS
- 9. BUILDING RE-BRANDING / UNIQUE IDENTITY
- 10. DAYLIGHTING / QUALITY OF INTERIOR SPACES

# FRONT VIEW | PERSPECTIVE











### SECOND FLOOR COMMON AREA



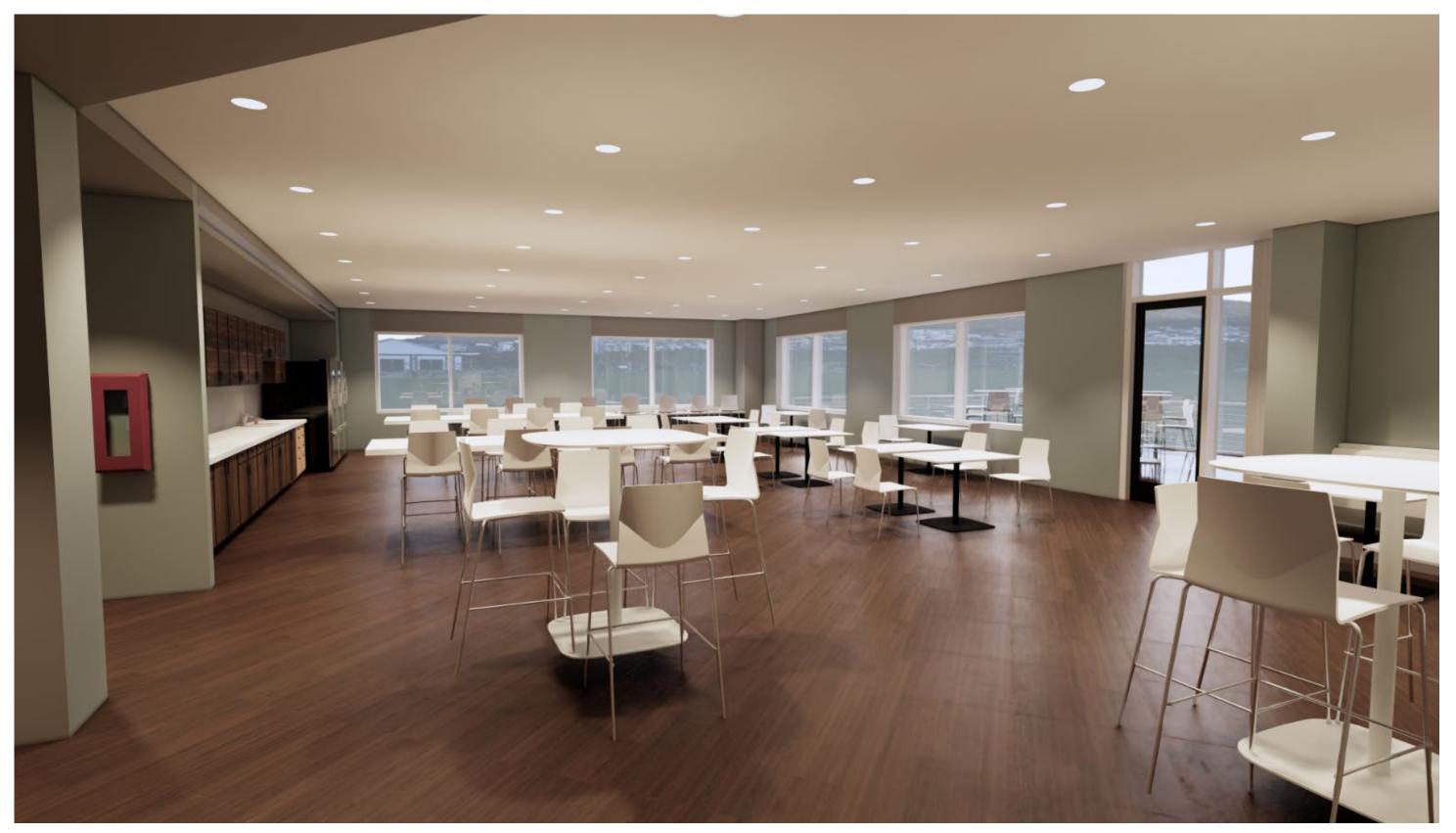








## **BREAKROOM**









# FRONT VIEW | PERSPECTIVE











## **COST CATEGORIES**

- Building Purchase
- Construction
- Bid Alternates
- Allowances
- FFE
- Value Management
- Contingencies
- Soft Costs

## **Total Project Costs**











### BUILDING PURCHASE & CONSTUCTION ESTIMATES

Total cost to purchase 825 Tech Center Drive, plus the cost estimates for the renovation and expansion portion of the project.

• Building Purchase \$ 8,750,000

Construction Estimate \$ 50,953,785

Value Management (\$ 2,700,981)

**Total Purchase & Construction:** \$ 57,002,804











### VALUE MANAGEMENT

Value Management decisions assessed throughout the design process with the net result being cost savings while not compromising the intended program.

- Open Office Concept
- Multi-purpose Room Sq Ft Reduction
- Police 1<sup>st</sup> Floor & Basement Sq Ft Reduction
- North Walkway into Existing Structure
- Maintain Existing Site Ingress\Egress

### **Total Value Management**

(\$ 2,700,981)











### ALLOWANCES (included with Construction Estimate)

Allowances are items that are not yet fixed costs but are included with the Construction Estimate.

Cost Certainty w/ Bid Process\*

•	Firing Range	Equipment	& Air Handler	\$1,525,500
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• Door Frames, Doors, & Hardware \$1,018,859

Material Selections
 \$ 530,500

Total Cost Certainty w/ Bid Process\* \$3,048,849

Cost Certainty w/ as Project Advances\*

•	Excavation,	Underpinning, Bracing	\$ 338,500
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• Emergency Responder Radio System \$ 137,817

• Site Signage & Graphics \$ 200,000

Total Cost Certainty w/ as Project Advances\* \$ 751,317

Total Allowances: \$3,800,161











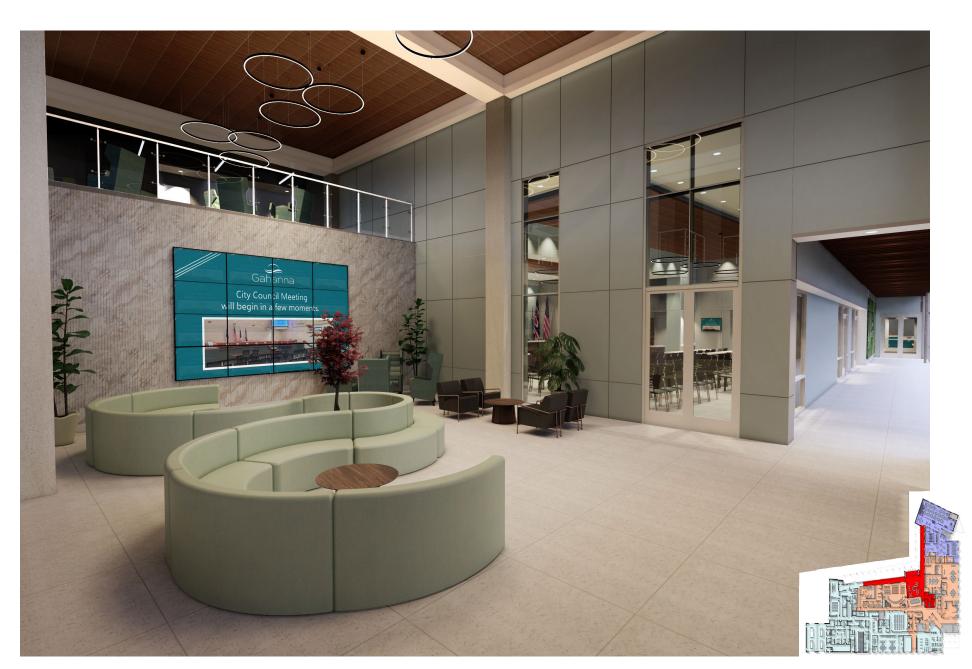


### BID ALTERNATES (additions to budget)

Bid Alternates are portions of the project that are chosen after final bid numbers have been received and are optional for construction.

- Breakroom 2<sup>nd</sup> Floor Patio (-)
- Mill & Overlay Rear Parking Lot (+)
- Core Restroom Finishes (+)
- 1 Bay Sally Port (-)
- Lobby Flooring Options (-)
- Stormwater Bioswales (+)

Total Impact to Budget \$ 319,462











## FURNITURE, FIXTURES, & EQUIPMENT (FFE)

Furniture, Fixtures, and Equipment is the budget line for the tangible items such as furniture, décor, and appliances.

Furniture, Fixtures & Equipment \$ 1,643,216











### CONTINGENCIES

Contingencies are dollars that are allocated for unforeseen projects costs that may be incurred by the design team, construction manager, or the City.

•	Design	Contingency	3%
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Escalation & Estimate Contingency 3%

Construction Contingency 2%

Owners Contingency 4%

**Total Contingencies:** 

**Design Contingency Reduction:** 

**Reduced Contingencies:** 

\$1,447,584

\$1,447,584

\$ 965,056

\$2,676,927

\$6,789,449

\$1,000,000

\$5,789,449













### SOFT COSTS

Soft costs are fees for services rendered that are not related to the physical construction of a project. Soft cost can include architectural, engineering, estimating, inspections and permitting.

7 01111001011 01 01 01 01 01 01 01 01 01	•	<b>Architectural 8</b>	Engineering Fe	es \$2,052,000
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• Construction Management Services \$1,746,774

• Insurance & Other Miscellaneous Fees \$ 464,840

• Fees, Overhead, & Profit \$1,140,975

• Bonding \$ 384,860

Total Soft Costs: \$5,789,449











### TOTAL PROJECT COST

**Building Purchase:** 

Construction:

Value Management:

Allowances:

**Bid Alternates:** 

FFE:

Contingencies:

**Soft Costs:** 

**Total Project Costs:** 

\$ 8,750,000

\$ 50,953,785

\$ (2,700,981)

\$ Included Above

\$

\$ 1,643,216

\$ 5,537,151

\$ 5,789,449

\$69,972,620











### **BUDGET CONSIDERATIONS**

### Site Improvements

- Secure Perimeter
- Stormwater Detention Systems
- External Building Security Enhancements
- Utility Relocations

### Essential Facility Code Requirements

- Structural Improvements
- Storm Shelter Requirements

#### Green Initiatives

- Quality of Space Daylighting
- Lighting & Room Control Upgrades
- Solar Array on Covered Parking
- Electric Vehicle Chargers











### OUTSIDE FUNDING POSSIBILITIES

### South Hamilton Road Property

2022 Appraisal

#### Grant Dollars

- Energy Efficiency Block Grant \$ 80,000
- Charging & Fueling Infrastructure \$ 1,000,000

#### Federal Tax Credits

- Tax Credit Reimbursement
  - 30% 40% on Specific Portions \$ 500,000











### **BOND RECOMMENDATION: 25 YEAR & \$10M CASH**

#### **Cash Considerations:**

• Cash Previously Allocated \$ 3,275,970

• Capital Fund - Fund Balance \$ 3,000,000

General Fund – Fund Balance \$ 7,000,000

Total Cash Consideration: \$ 13,275,970

Total Project Costs: \$69,972,620

Total Cash Consideration: \$13,275,970

**Project Cost – Cash Consideration:** \$ 56,696,650

Bond Legislation Not to Exceed: \$ 68,000,000











## **BOND RECOMMENDATION: 25 YEAR & \$10M CASH**

					Total Est Debt		
Bonds	Cas	sh Financing	<b>Issue Amount</b>	Term	Service	De	ebt Service
Series A	\$	2,000,000	\$ 26,965,000	25	\$ 45,344,724	\$	1,813,789
Series B	\$	8,000,000	\$ 30,500,000	25	\$ 51,096,512	\$	2,043,860
Total	\$	10,000,000	\$ 57,465,000		\$ 96,441,236	\$	3,857,649

Debt Service Comparison and Estimated Savings						
	<b>25</b>	Year No Cash	30	Year Cash	30 '	Year No Cash
Estimated Savings	\$	5,485,925	\$	7,398,059	\$	14,049,582
Additional/(Less) Est						
Debt Service/Year	\$	(619,437)	\$	396,340	\$	(158,711)

\*Estimated Annual Dollars for other Capital Projects - \$9,900,000









## OTHER FINANCING OPTIONS

							Est Annual
						<b>Total Est Debt</b>	Debt
Bonds	Cas	h Financing	lss	sue Amount	Term	Service	Service
30 Year & \$10M Cash							
Series A	\$	2,000,000	\$	26,965,000	30	\$ 48,980,726	\$ 1,632,691
Series B	\$	8,000,000	\$	30,500,000	30	\$ 54,858,569	\$ 1,828,619
Total	\$	10,000,000	\$	57,465,000		\$103,839,295	\$3,461,310
25 Year & No Cash							
Series A	\$	-	\$	28,205,000	25	\$ 47,430,958	\$ 1,897,238
Series B	\$	-	\$	38,500,000	25	\$ 64,496,203	\$ 2,579,848
Total	\$	-	\$	66,705,000		\$111,927,161	\$ 4,477,086
30 Year & No Cash							
Series A	\$	-	\$	28,390,000	30	\$ 51,243,254	\$ 1,708,108
Series B	\$	<u>-</u>	\$	38,500,000	30	\$ 69,247,564	\$ 2,308,252
Total	\$	-	\$	66,890,000		\$120,490,818	\$ 4,016,361

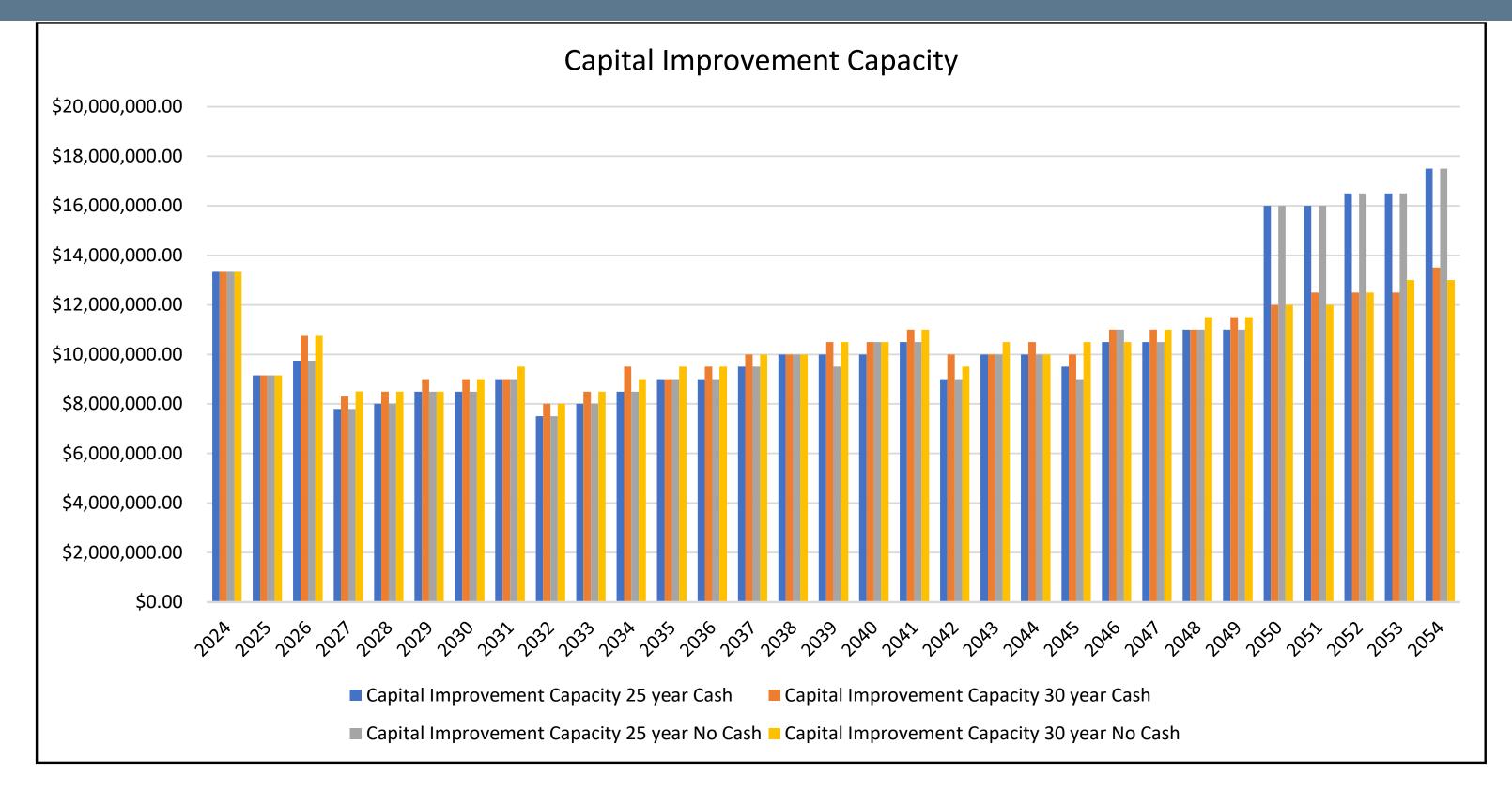








### CAPITAL IMPROVEMENT FUND CASH FLOW ANALYSIS











## GENERAL FUND ANALYSIS UNASSIGNED FUND BALANCE

Total General Fund Appropriations 2024	\$ 34,009,664
Less Debt Service	\$ 535,500
Total Operating Appropriations 2024	\$ 33,474,164
25% of Operating Appropriations for Emergency Reserve	\$ 8,368,541
Rounded Reserve to be set aside	\$ 8,450,000
Projected Ending Fund Balance Plus/Minus Planned Use	\$ 34,104,017
Less Emergency Reserve	\$ 8,450,000
Less 825 Tech Center Contingency Set-aside	\$ 7,000,000
Remaining Projected Unassigned Fund Balance	\$ 18,654,017
Total Operating Appropriations 2024	\$ 33,474,164
Divide by 12 for approximately 1 month	\$ 2,789,514
Times 2 for 2 months of operations	\$ 5,579,027
Amount of Projected Unassigned in Excess of 2 Months	\$ 13,074,989
Projected Number of Months in Remaining Unassigned Fund	
Balance	6.69









## HISTORICAL TAX-EXEMPT INTEREST RATES: 10yr AAA MMD (2014 – Present)



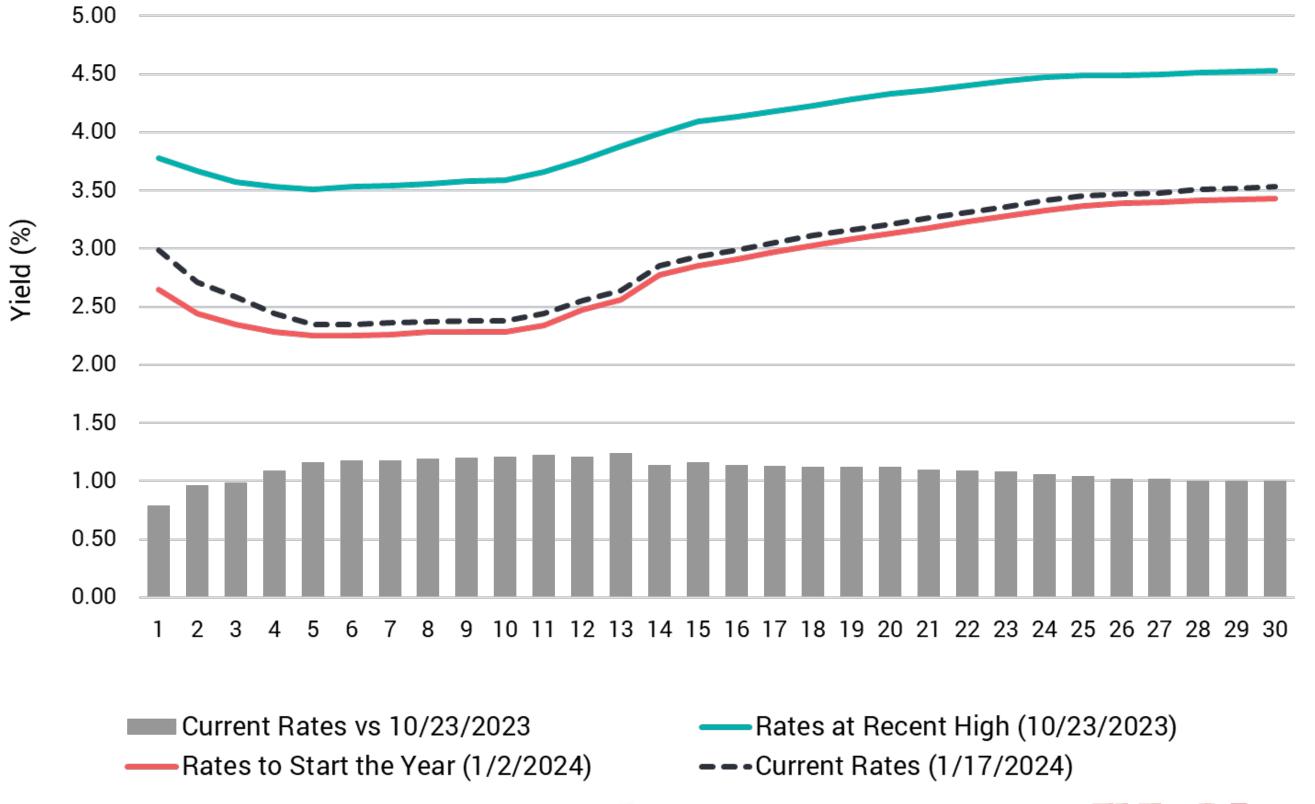








### HISTORICAL TAX-EXEMPT INTEREST RATES











### CREDIT RATING CONSIDERATIONS

- Current Rating of Aa1 from Moody's Investors Service
  - Very Strong Credit Rating
- Moody's considers four main factors when determining a credit rating:
  - Economy (30%)
  - Finances (30%)
  - Institutional Framework (10%)
  - Leverage (30%)
- Additional Debt and Scorecard Effect











## CREDIT RATING CONSIDERATIONS

Economy (30%)					
Subfactor	Input	Calculation	Result	Rating	Weighted Score
Resident Income	RPP Adjusted Median Household Income  US Median Household Income	\$110,058 \$75,149	146.5%	Aaa	0.12
Full Value per Capita	Full Value Population	\$3,571,140,371 35,127	\$101,664	Aa	0.44
Economic Growth	MSA 5-Year CAGR Real GDP USA 5-Year CAGR Real GDP Difference in Real GDP Growth	2.14% 2.04% 0.11%	0.11%	Aaa	0.14

Financial Performance (30%)					
Subfactor	Input	Calculation	Result	Rating	Weighted Score
Available Fund Balance Ratio	Available Fund Balance Operating Revenues	÷ 59,721,257 76,898,624	77.66%	Aaa	0.10
Liquidity Ratio	Operating Net Cash Operating Revenues	÷ 105,424,713 76,898,624	137.10%	Aaa	0.05

Leverage (30%)					
Subfactor	Input	Calculation	Result	Rating	Weighted Score
Long-term Liabilities Ratio	Long-term Liabilities Operating Revenue	÷ 205,166,534 76,898,624	266.80%	A	1.17
Fixed Costs Ratio	Adjusted Fixed Costs Operating Revenues	÷ 1,510,164 76,898,624	1.96%	Aaa	0.07

**Estimated Unadjusted Moody's Rating** 

Aa1 2.39









## TIMELINE & DEPENDENCY

<b>Anticipated Date</b>	Action
1/22/24	Bond Legislation and Budget Presentation to Council
1/23/24	Prepare Preliminary Official Statement & Rating Agency Materials
2/5/24	Bond Legislation – First Reading
2/12/24	Bond Legislation and Budget Presentation (continued) to Council
2/19/24	Bond Legislation – Second Reading (Emergency)
2/26/24 (week of)	Meet with Rating Agency
3/20/24 (week of)	Bond Pricing & Setting of Interest Rates- Series 2024A
3/25/24	Construction Contract 1 Presentation to Council
4/1/24	Constructions Contract 1 – First Reading (Waiver/Emergency)
4/10/24	Bond Closing - Series 2024A
4/11/24	Notice to Proceed on Construction Contract 1 & Construction Begins
5/7/24 (week of)	Bond Pricing & Setting of Interest Rates- Series 2024B
5/13/24	Construction Contract 2 Presentation to Council
5/20/24	Construction Contract 2 – First Reading (Waiver/Emergency)
6/5/24	Bond Closing - Series 2024B
6/6/24	Notice to Proceed on Construction Contract 2









